Appendix 2 – Audit Committee Development Plan

| No. | Issue arising | Proposed action | Lead responsibility | By (date): | Comment | |
|-------------------------|--|---|---|-----------------------------|---|--|
| Role of Audit Committee | | | | | | |
| 1. | Lack of clarity about sources of assurance and the respective roles of the Audit Committee and Performance Review and Scrutiny Committee | Development of protocols for forwarding /co-ordinating Audit reports to PRS for Outcome scrutiny work | Chair of Audit Committee Chair of Performance Review and Scrutiny Committee | Revised to 31 March 2016 | Complete See appendix 1 – Managing Links With Scrutiny | |
| 2. | Managing Business: Agenda Management | Review Audit Committee terms of reference and ensure work-plan aligns to requirements. Ensure Internal Audit reports are given sufficient profile within the agenda and where possible feature early in the days business | Chair of Audit Committee | 31 March 2016 | Complete | |
| Audit (| Committee Effectiveness | | | | | |
| 3. | Using CIPFA practical guidance for audit committees | Hold Regular Effectiveness sessions during 16/17 | Chair of the AC, but facilitated by Vice Chair /Grant Thornton | 31 March 2017 | On Track | |
| 4. | Increasing the impact of the audit committee, and the understanding of the role the committee plays in the internal control framework | Chair to present Annual Report to the Council November 2015 | Chair of the AC | 30 November 2016 | On Track | |
| 5. | To aid committee effectiveness and manage business members agreed that a review forum be introduced. | Develop protocol and timetable. Ensure all committee members have access to Microsoft Lync and an appropriate overview of the functionality is provided. To be introduced for the 16/17 Audit Plan | Chief Internal Auditor | 31 March 2016 | On Track | |

| No. | Issue arising | Proposed action | Lead responsibility | By (date): | Comment |
|--------|--|--|-------------------------------|--------------------------------------|-----------|
| 6. | Effectiveness: Advance question protocol. | Consideration to a protocol where members have a series of questions for officers and where these are known in advance, that these are submitted prior to the meeting to allow officers to consider responses and provide any relevant information | Governance and Law Manager | 31 March 2016 | On Track |
| eliver | ing impact | | | | |
| 7. | Sharepoint Overview | Deliver Sharepoint overview session for members | Chief Internal Auditor | 31 March 2016 Rescheduled June 2017 | Off Track |
| 8. | Ensuring that the Audit Committee can comment on the scope and coverage of internal audit to meet their assurance requirements | IA to prepare indicative 2017-18 annual audit plan for December audit committee meeting, to ensure that Audit Committee members have the opportunity to comment on the plan. | Chief Internal Auditor | December 2016 | On Track |